

Welcome to the
Annual General Meeting
of Shareholders

In order to hear a
simultaneous translation in
English please choose
channel 2

Welkom op de jaarlijkse
Algemene Vergadering van
Aandeelhouders

Voor het beluisteren van een
simultaanvertaling in
het **Nederlands** kiest u
kanaal 1



Welcome - Welkom

Annual General Meeting of Shareholders

Algemene Vergadering van Aandeelhouders

The Hague, May 17, 2019



William L. Connelly

Chairman of the Supervisory Board

Voorzitter van de Raad van Commissarissen

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Agenda item 1 / Agendapunt 1

Opening

2018 Business overview

Presentatie van de gang van zaken
in 2018



Growing and modernizing Aegon to create value

Alex Wynaendts

CEO & Chairman of the Executive Board

The Hague, May 17, 2019

Helping people achieve a lifetime of financial security



Today's storyline

- Our purpose and vision
- Looking back: 2016-2018
- Looking ahead: targets & priorities

Growing + modernizing = creating value

Integrated Annual Report 2018



Our purpose and vision

Purpose

Helping people achieve a lifetime
of financial security

Vision



Financially secure and healthy lives



Secure retirement and healthy aging in society



Cleaner and healthier environment



To help people achieve a lifetime of financial security

From working life



Protection

We protect what is important to our customers, their families, their health and their homes

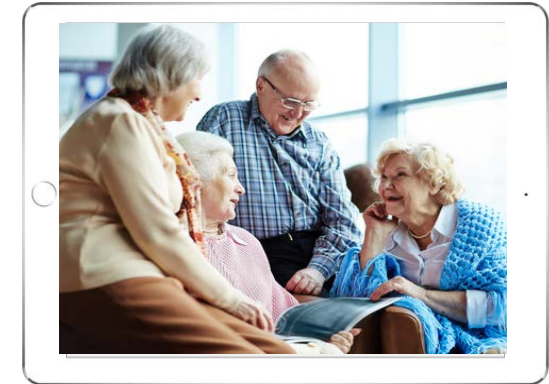
...through guidance and advice...



Accumulation

We help our customers save and invest for the future

...to trusted provider of retail solutions



At & after retirement

We provide our customers with retirement income, helping to meet costs of care and securing their families' future

Growth and modernizing Aegon to create value

Focusing on sustainable growth after simplifying the business and optimizing the portfolio



How our businesses have changed 2016 – 2018



- Sold run-off businesses
- Partnership with TCS
 - Cost savings of USD 100 million
- Organization simplified
- Exited certain distribution channels
- Reviewed 100 products; 20 products withdrawn



NL

- Strengthened capital position
 - Invested in capital light activities
 - Banking activities extended
 - UMG divested
- ## UK
- Sale of annuity portfolio
 - Leading platform business
 - Atos to administer existing policies

Countries exited



Ireland



Czech Republic



Slovakia



- Focus on digital solutions
 - Aegon Life India 100% digital
 - China: 95% of policies digitally provided
 - Go Bear: ~2.3 million site visits per month
- Leading position TLB on high-net-worth market
- Business rationalizations



- AAM earnings tripled over past 8 years
- 7th consecutive year of positive external third-party net inflows
- Partnerships in France and China strongly contribute to growth

Targeted in-market acquisitions supporting our strategy

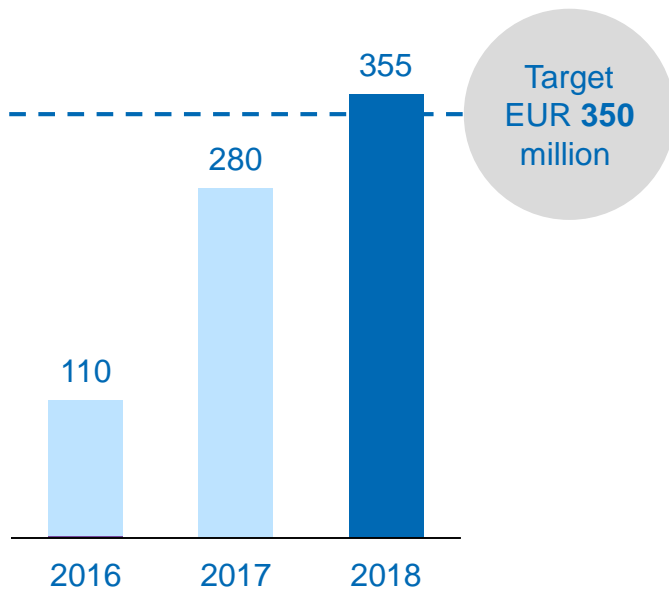


Delivery on targets 2016 – 2018

Significant expense savings and capital return; strong progress on return on equity

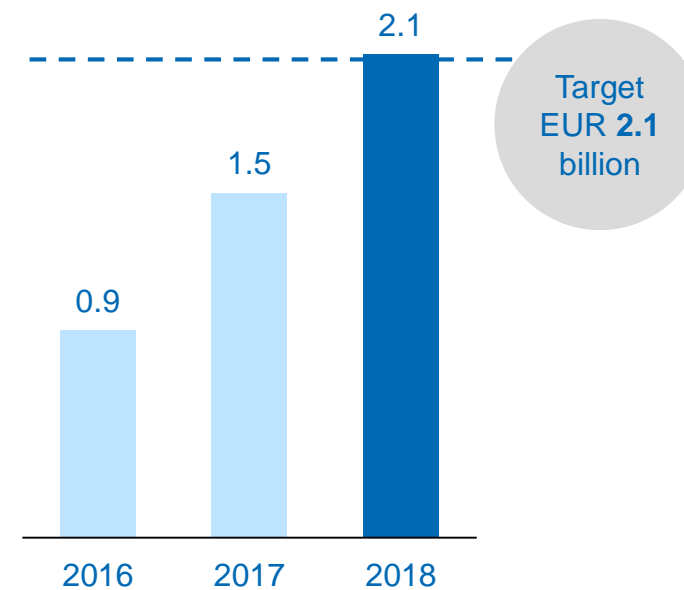
Run-rate expense savings

(EUR million)



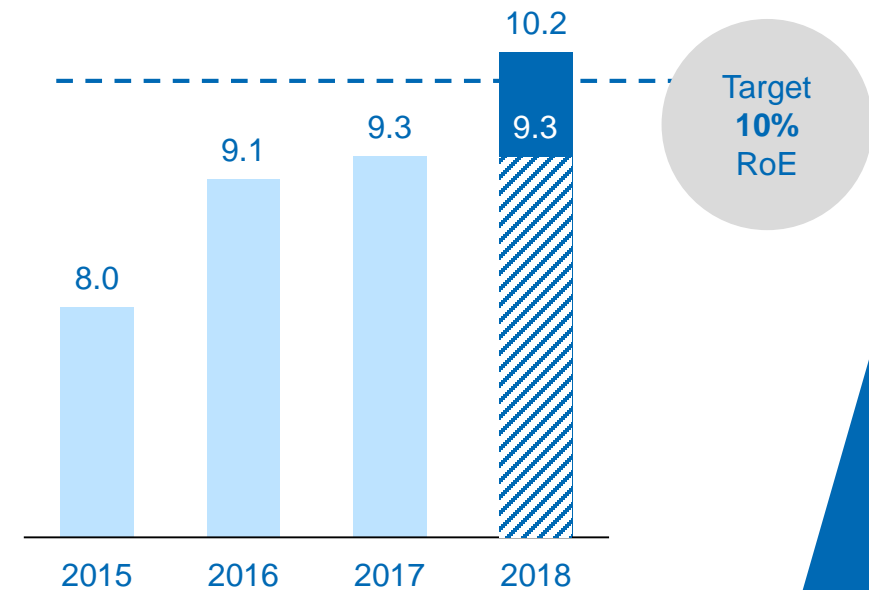
Capital return to shareholders

(EUR billion, cumulative)



Return on equity¹

(%)



EUR 0.29 dividend per share

Full-year 2018 +7% year-on-year

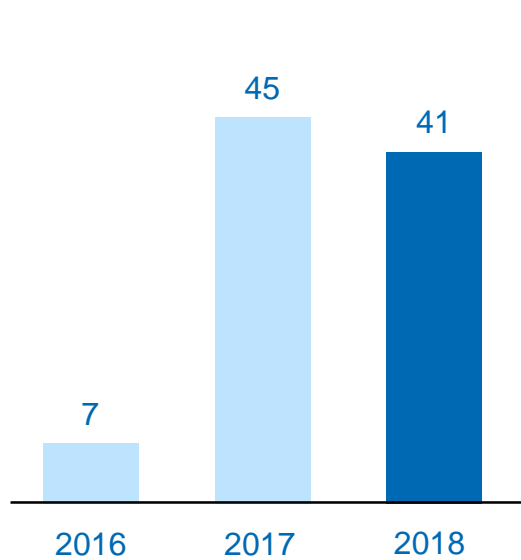
1. To align closer to definitions used by peers and rating agencies, Aegon has retrospectively changed its internal definition of adjusted shareholders' equity used in calculating return on equity for the group, return on capital for its units, and the gross financial leverage ratio. As of the second half of 2018, shareholders' equity will no longer be adjusted for the remeasurement of defined benefit plans. Based on the old definition, RoE amounted to 7.3% in 2015; 8.0% in 2016; 8.4% in 2017 and 9.3% in 2018.

Satisfied customers and committed employees

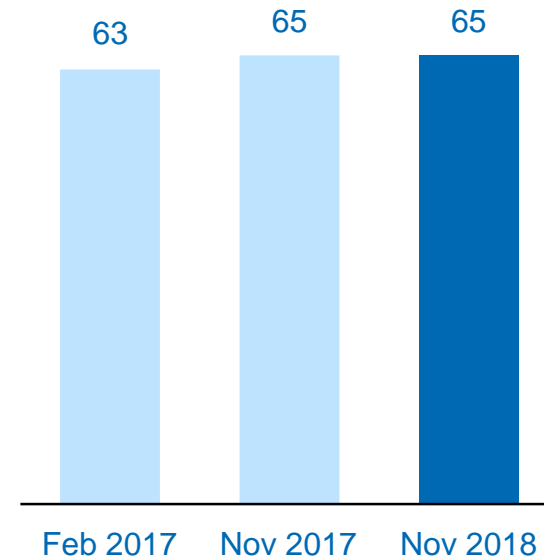
Despite profound changes in the company

Customer Net Promoter Score

(Benchmarked; % of Aegon business in top half vs peers)

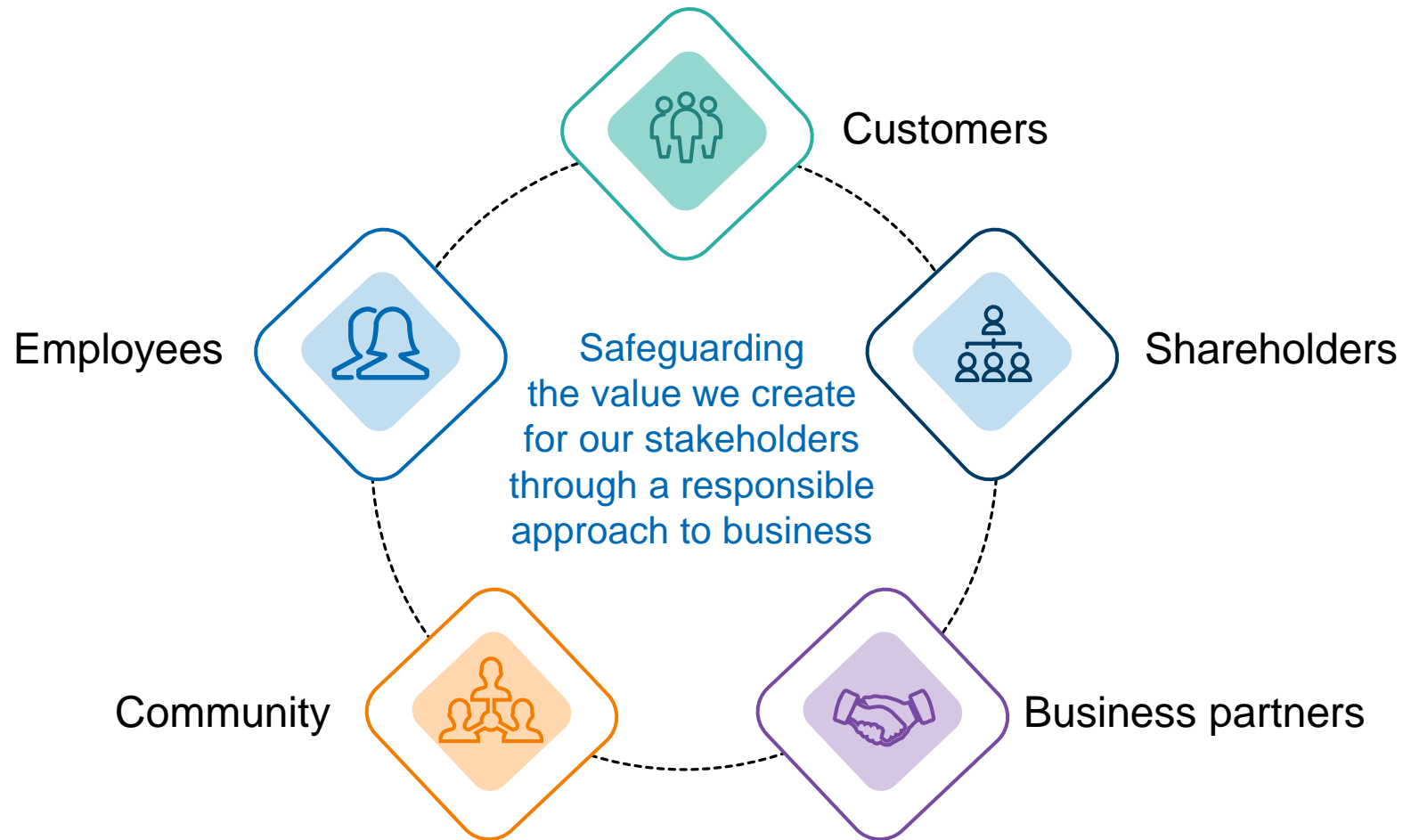


Engagement score



A sustainable business is a responsible business

For all our stakeholders



Leverage fintech to accelerate our business needs

Investing in innovation and digitization



Applying new technologies and skills to upgrade our existing businesses



Digital-native initiatives that don't rely on legacy



Partnerships with fintechs through our corporate venture fund

```
self.file = None
self.fingerprints = set()
self.logdupes = True
self.debug = debug
self.logger = logging.getLogger(__name__)
if path:
    self.file = open(os.path.join(path,
    self.file.seek(0)
    self.fingerprints.update(os.path

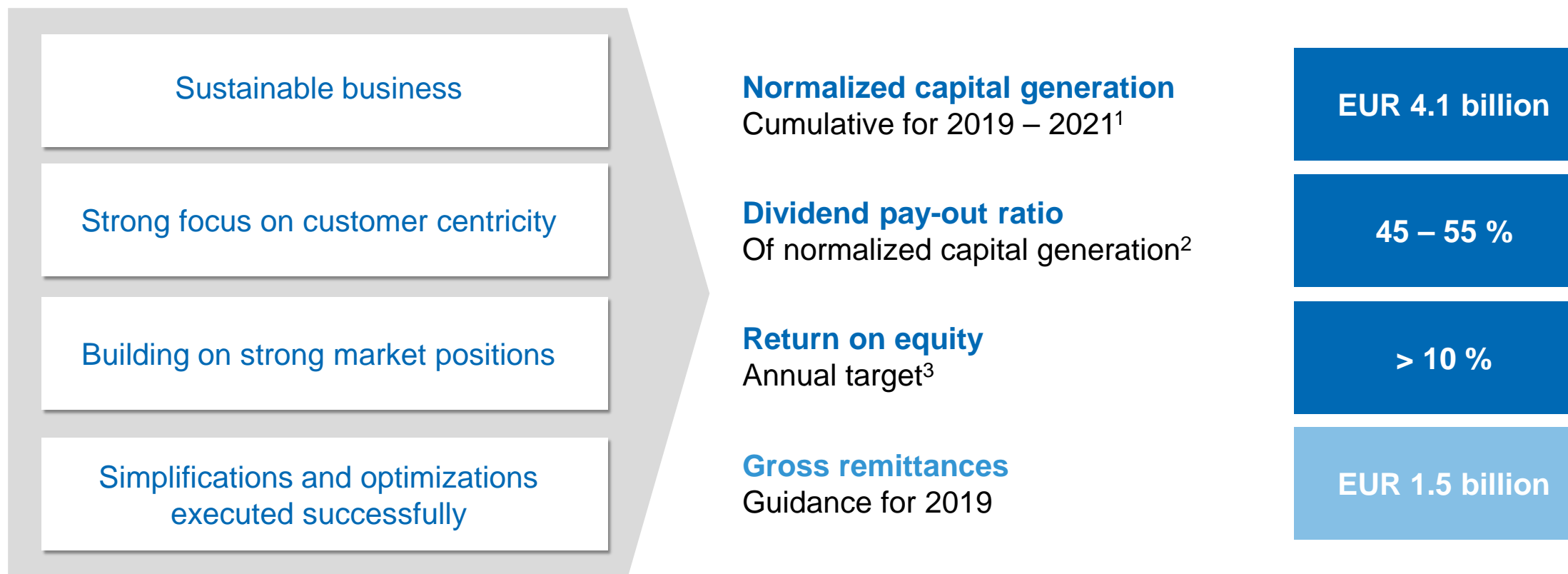
@classmethod
def from_settings(cls, settings):
    debug = settings.getbool('debug', True)
    return cls(job_dir(settings), debug)

def request_seen(self, request):
    fp = self.request_fingerprint(request)
    if fp in self.fingerprints:
        return True
    self.fingerprints.add(fp)
    if self.file:
        self.file.write(fp + os.n

def request_fingerprint(self, request):
    return request_fingerprint
```


Targets 2019 – 2021

Growth strategy will deliver sustainable and attractive returns to all stakeholders



1. Capital generation excluding market impact and one-time items after holding funding & operation expenses

2. Assuming markets move in line with management's best estimate, no material regulatory changes and no material one-time items other than already announced restructuring programs

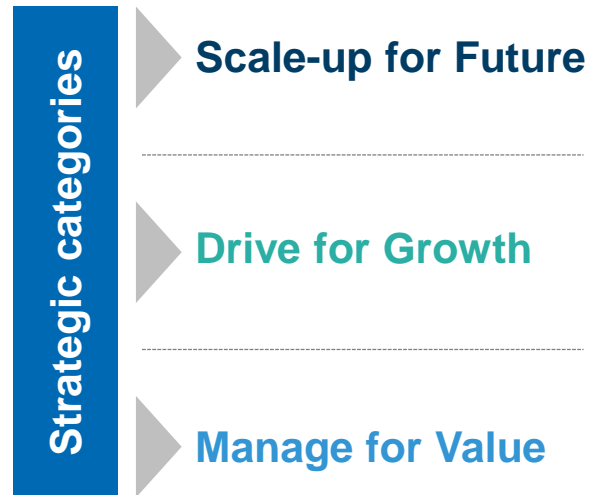
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Active portfolio management

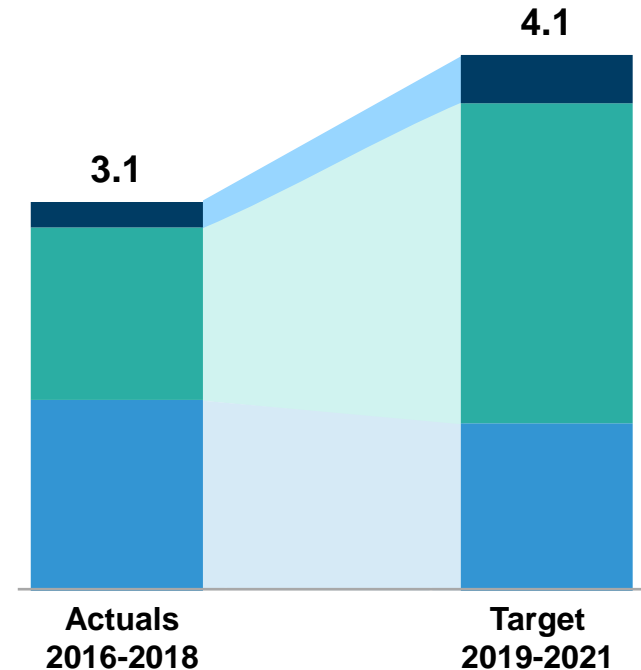
Grouping our businesses in three distinct categories

Aegon's growth strategy

- Actively manage portfolio
- Distinct categories of businesses
- Focused strategy per category
- Unlock potential of our customer base and market positions
- Leverage capabilities and attractive propositions in the right markets



Normalized capital generation¹
(in EUR billion, cumulative for 3 years)



1. Capital generation excluding market impact and one-time items after holding funding & operation expenses; holding and other units incorporated but not shown

Manage for Value

Good stable businesses that require cost discipline and efficiency

Life business Netherlands

Strong track record of expense savings

Policy and participant count expected to decline

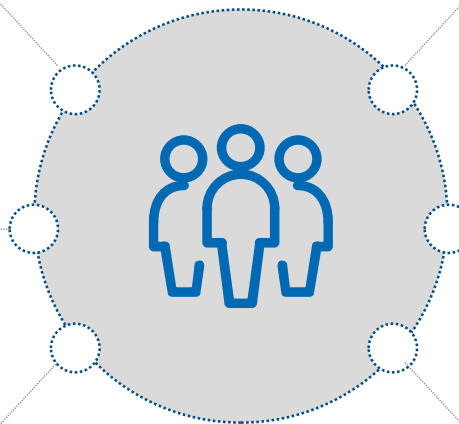
Leveraging in-house capabilities to further reduce expenses

Existing Business UK

Lowering cost base and making expenses variable

Improving customer experience

Focusing on long term by 15 year administration contract with Atos



Drive for growth

Engaging large customer base, growing in core markets

Customers



Goals

- Broader and longer relationship
- Improved engagement



Focus

- Offer bundled products and advisory
- Provide relevant guidance
- Use of data and data analytics

Markets



Goals

- Growth in key markets
- Benefit from retirement trends



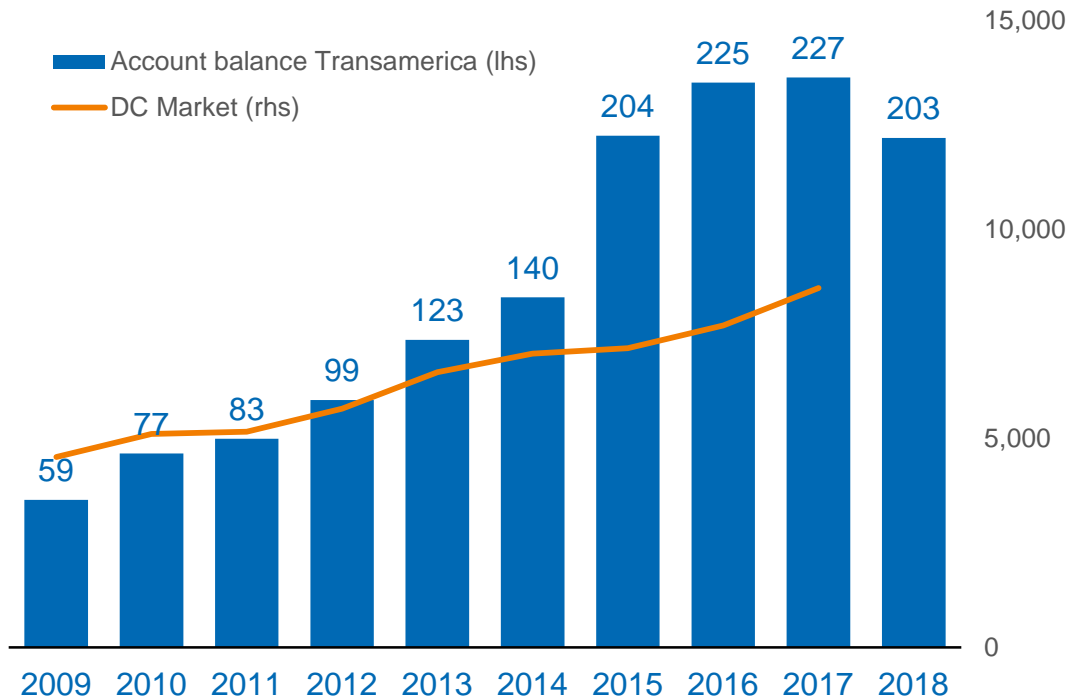
Focus

- Leverage leading positions
- Grow market share
- Markets with growth opportunities

Drive for Growth

Growing US Retirement Plans business much stronger than the market

Assets
(USD billion)



US Retirement Plans business

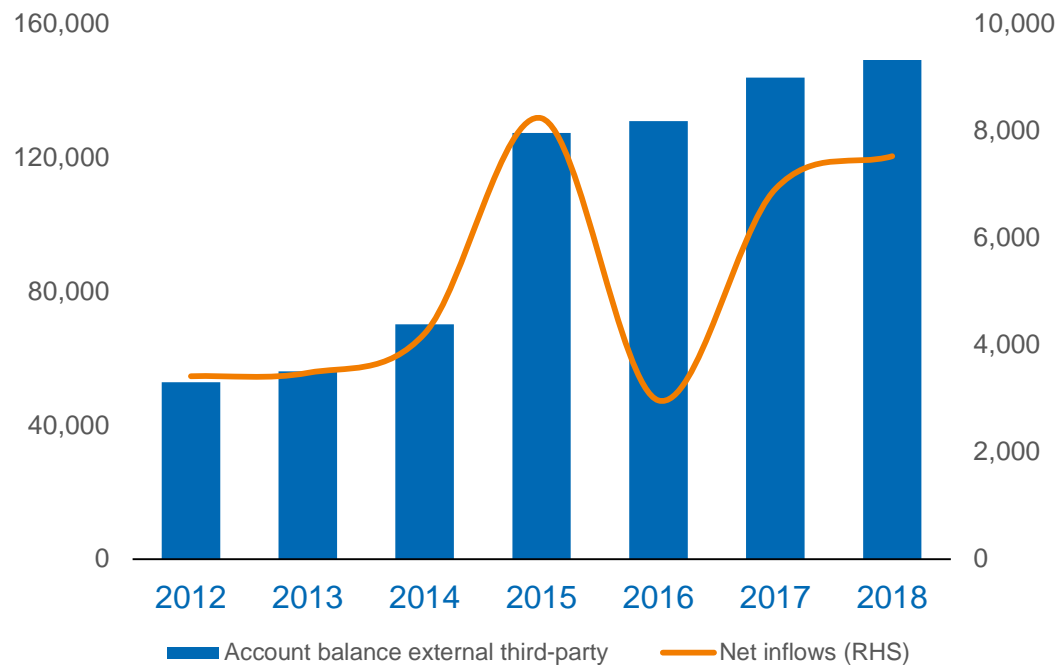
- Strong asset growth since 2009
 - Despite outflows in recent years
- Management actions in place to return to growth over time
 - Realignment of management responsibilities to increase focus on growing our Workplace Solutions offering
 - Investments in additional platform functionality to enhance customer experience
- Improving customer satisfaction

Drive for Growth

Strong growth of attractive third-party business at Aegon Asset Management

Account balances; net flows external third-party

(EUR millions)



Aegon Asset Management

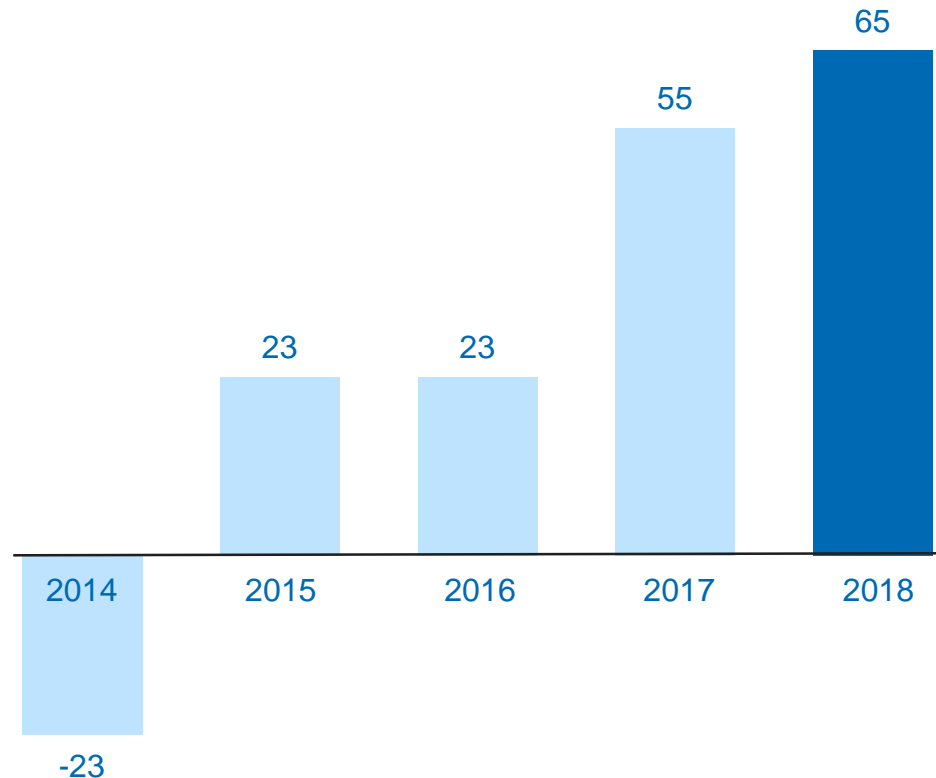
- 7th consecutive year of positive external third-party net inflow
- Assets under management external third-party nearly tripled since 2012
- Leveraging investment capabilities and expertise through partnerships in China and France

Scale-up for the Future

Continuing to grow in selected traditional insurance markets

Underlying earnings Asia

(USD millions)



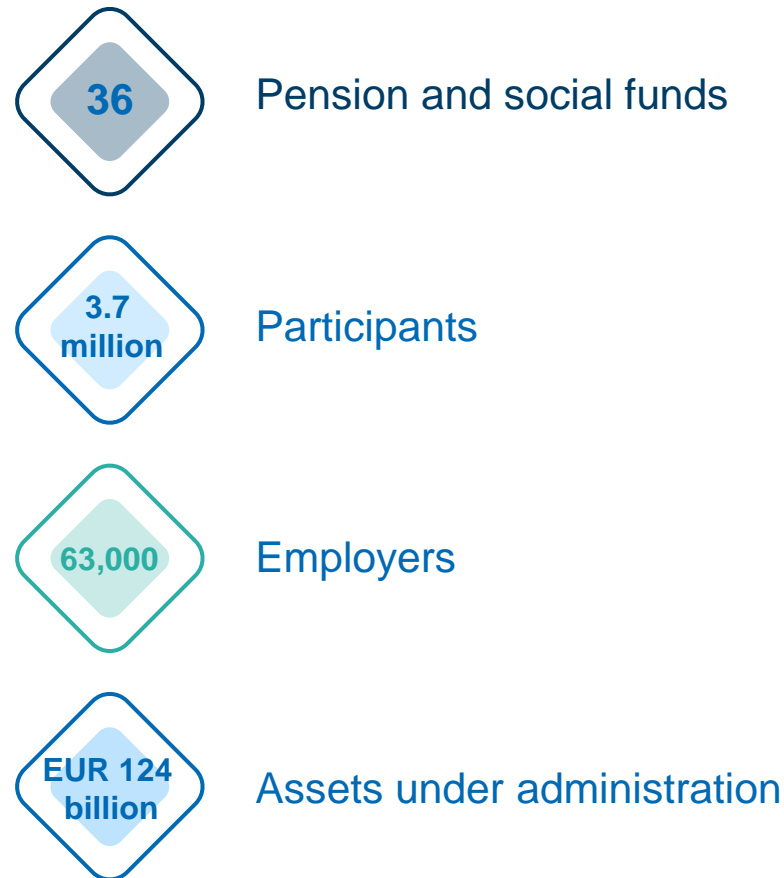
Aegon Asia

- TLB serving the growing segment of high-net-worth customers
- Aegon THTF in China offers life and protection products across the largest emerging market; ~540,000 customers and ~776,000 policies
- Aegon THTF and Aegon Life in India focus on digital processes and distribution
- Providing good opportunities for innovation

Scale-up for the Future

Efficient service provider TKP leveraging technology

2018

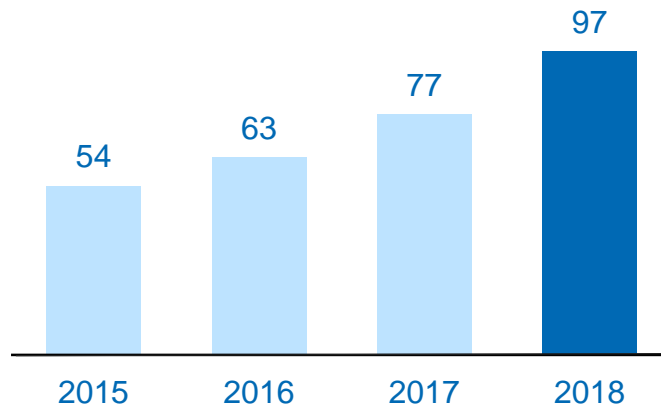


Scale-up for the Future

Scaling-up joint ventures in Spain and Portugal with significant growth potential

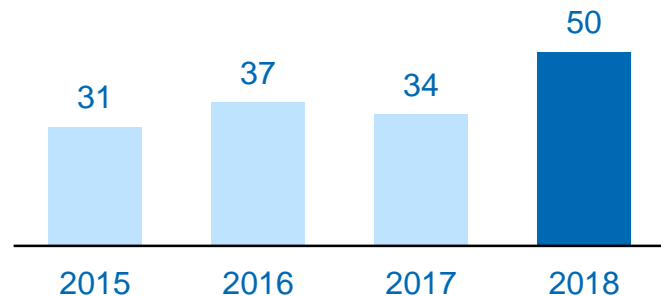
Strongly growing business ...

New premium (in EUR million)



... with growing earnings

Underlying earnings before tax (in EUR million)



Spain and Portugal

- Santander key strong strategic joint venture partner
- Extensive distribution network of 5,600 bank branches enables significant growth potential
- Agreement with Santander to expand JVs using Banco Popular's distribution network
- Digitization and automation program well underway

Note: Figures based on Aegon's share in joint ventures in Spain and Portugal. These do not add-up to reported segment figures for Spain & Portugal due to exclusion of own business and local overhead expenses

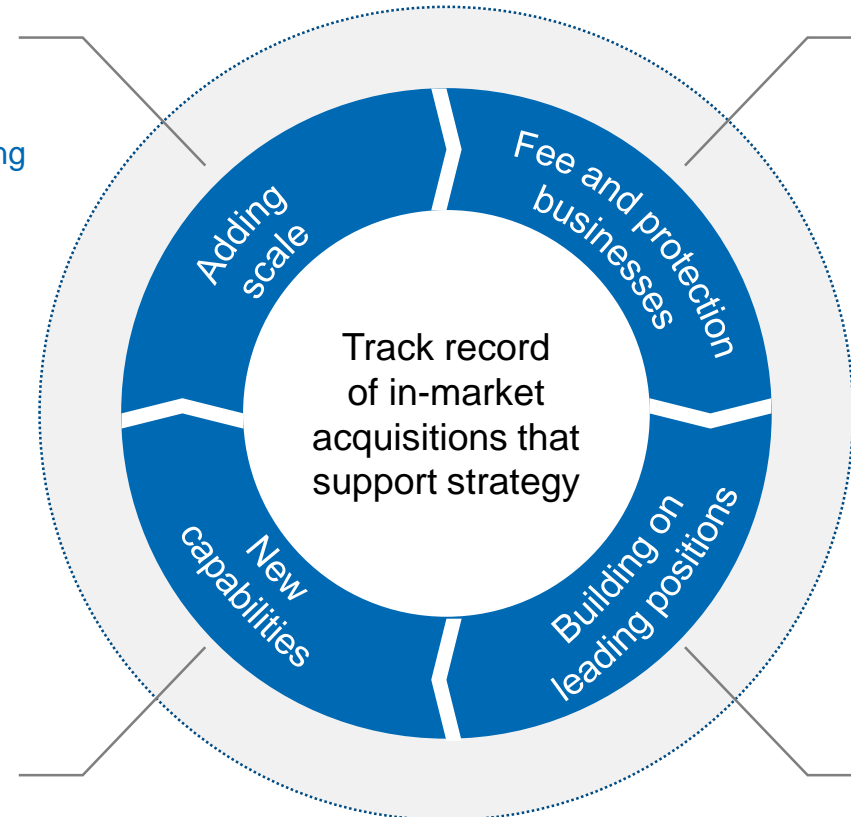
Selective inorganic growth

Adding scale

- Mercer's US defined contribution business
- Leading platform business in the UK following acquisition of Cofunds

Adding new capabilities

- Mercer's US and BlackRock's UK defined contribution businesses add capabilities in large case segments
- Robidus adds capabilities such as providing prevention and employee reintegration services



Fee and protection businesses

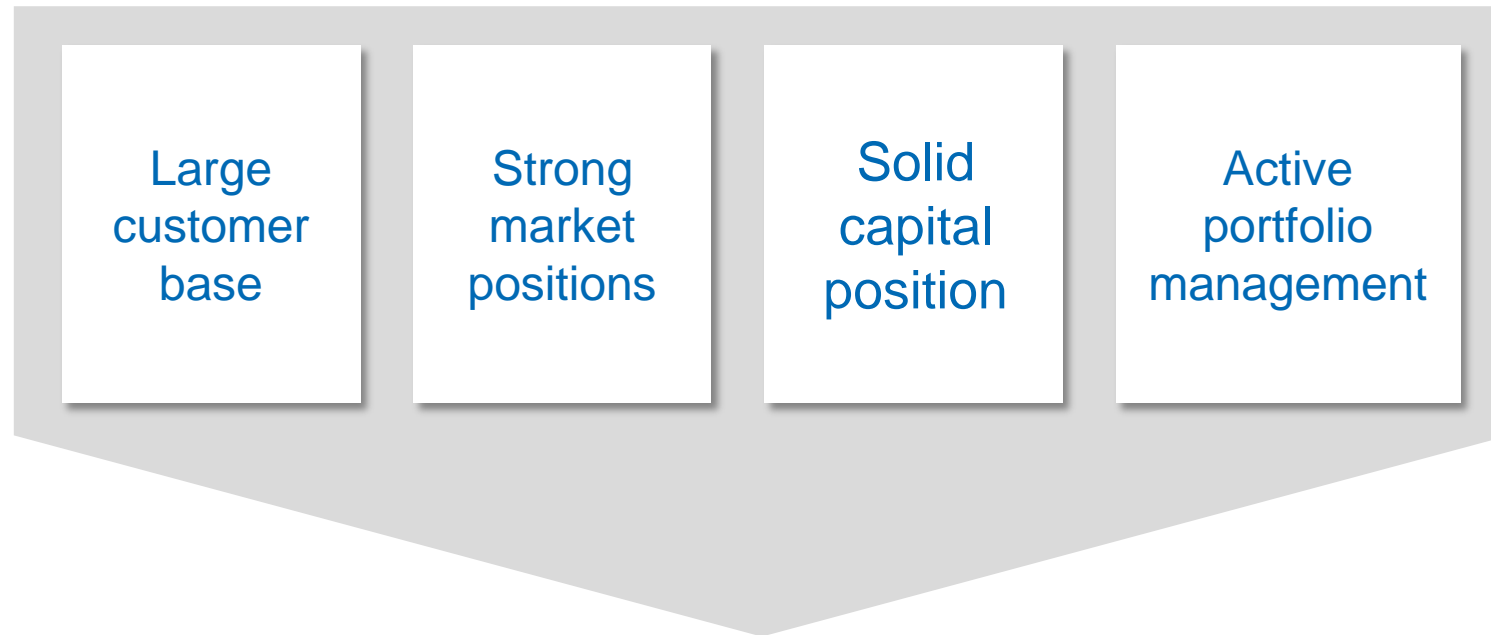
- Robidus acquisition expands Aegon NL's position in income protection value chain
- Expansion Santander partnership with Banco Popular franchises

Building on leading positions

- With a focus of cementing leading positions
- Including in US retirement administration, UK platform and Dutch income protection market

Focus 2019 – 2021

Attractive returns to shareholder based on a strong global franchise



Focus on profitable growth and sustainable capital generation

Agenda item 3 / Agendapunt 3

Annual Report and annual accounts 2018

Jaarverslag en jaarrekening 2018

Agenda item 3.1 / Agendapunt 3.1

Reports of the Boards for 2018

Verlagen van de Raad van Bestuur en
de Raad van Commissarissen over 2018



Our financial performance in 2018

Matt Rider

CFO & Member of the Executive Board

The Hague, May 17, 2019

Helping people achieve a lifetime of financial security



Today's storyline

- Our financial performance in 2018
- Strong improvement in return on equity despite market developments
- Gross deposits remain at a high level
- Delivered on expense savings target
- Growing capital generation; increased dividend

Integrated Annual Report 2018



Our financial performance in 2018



Underlying earnings

EUR 2.1 billion
-3%
compared to 2017



Return on equity

10.2%
+0.9%-points
compared to 2017



Gross deposits

EUR 122 billion
-3%
compared to 2017



Solvency II ratio

211%
+10%-points
compared to end of 2017



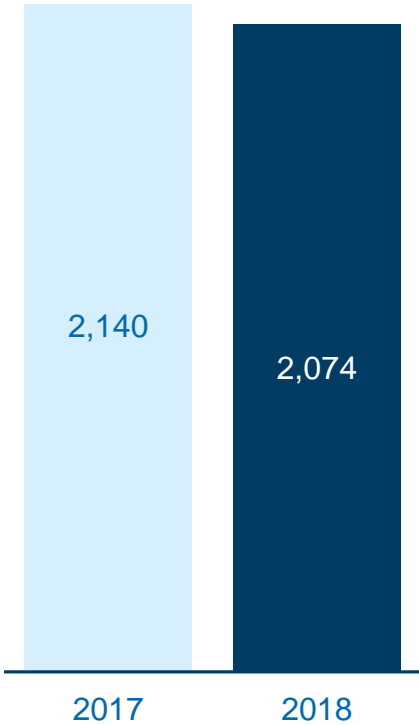
Normalized capital generation¹⁾

EUR 1.4 billion
+47%
compared to 2017

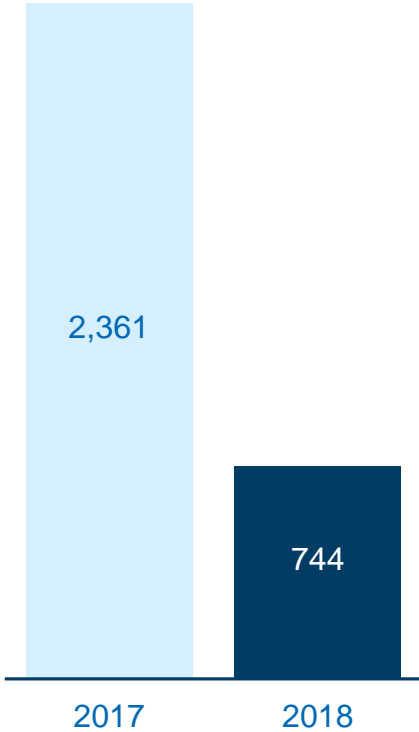
¹⁾ After holding funding and operating expenses

Earnings impacted by markets and outflows

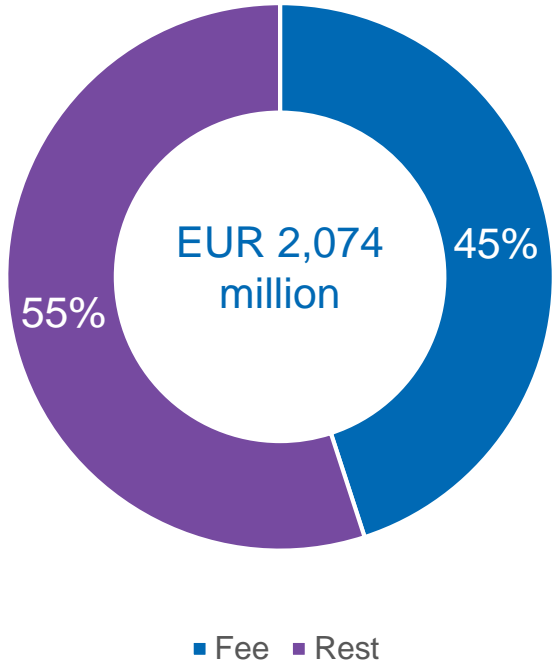
Underlying earnings before tax
(EUR million)



Net income
(EUR million)

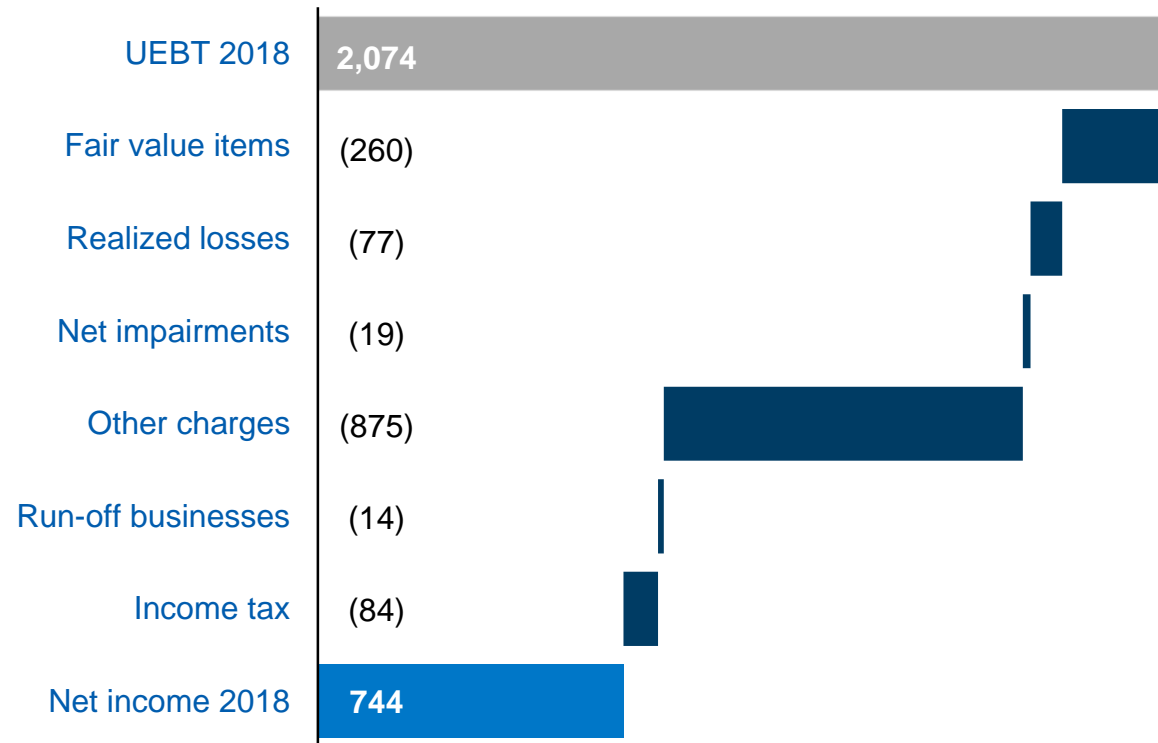


Composition of earnings
(% of UEBT 2018)



Net income amounts to EUR 744 million

Underlying earnings to net income development in 2018 (EUR million)



- Fair value losses in Americas primarily related to hedge losses, reflecting equity market decline at the end of 2018, and losses on fair value investments
- Transition and conversion charges for TCS partnership US
- Class action litigation settlement
- Result on divestments
- Restructuring expenses and benefits from Cofunds and BlackRock's DC business in UK
- Assumption & model updates

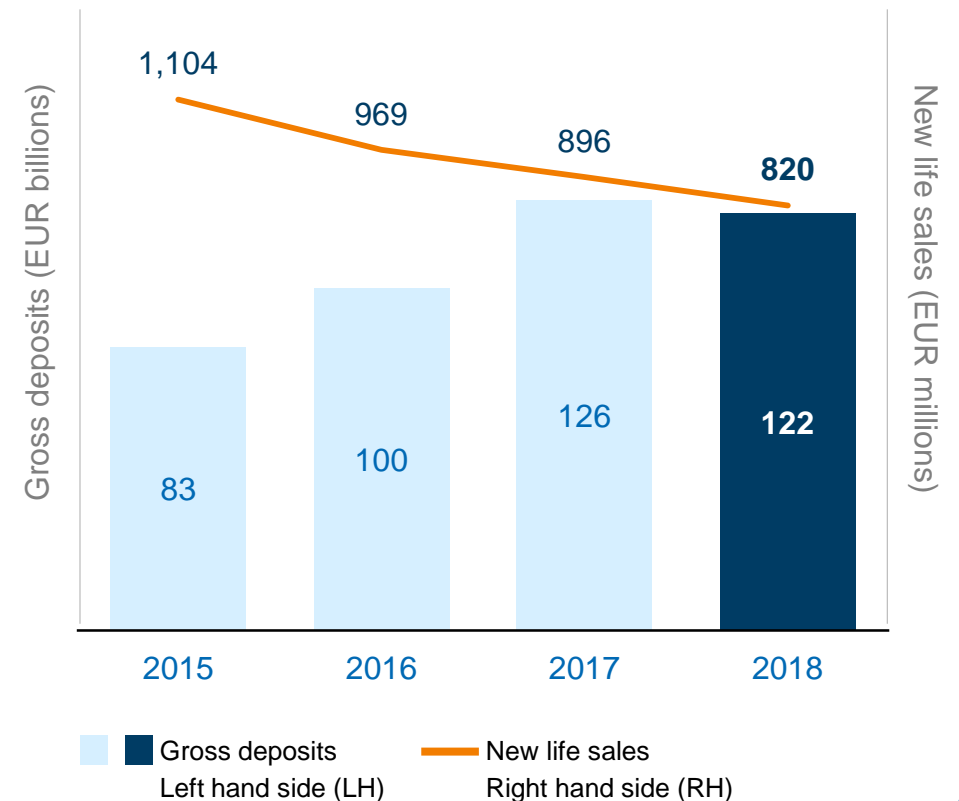
Note: UEBT = underlying earnings before tax

Gross deposits remain at a high level

Despite slight decrease for the year

- Gross deposits down 3% compared with 2017
 - Lower platform deposits in UK and lower Asset Management deposits
- Net outflows of EUR 4.7 billion
 - Net inflows in Asset Management, UK and Dutch banking business
 - Net outflows in Retirement Plans business in US
- Continued focus on profitability over volume in life
- A&H and general insurance sales strongly decreased
 - Due to strategic decision to exit travel insurance, affinity and stop loss insurance

Gross deposits & new life sales



Delivered EUR 350 million expense savings target

- Annualized run-rate savings of approximately **EUR 355 million** in 2016-2018
- US short of target due to investments in operations and technology
 - TCS partnership generated ~1/3 of US savings
- The Netherlands delivered on target due to digitization, automation of processes and efficiencies in marketing and sales
- Expense savings at the holding driven by tight expense control

Cumulative run-rate savings since year-end 2015



USD 270 million

Americas



EUR 79 million

Netherlands



EUR 19 million

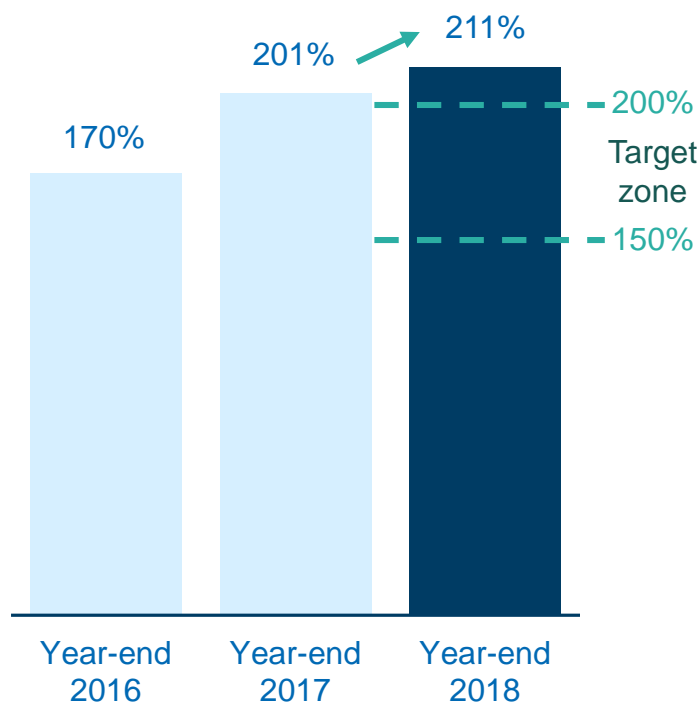
Holding



Capital levels above target

Group Solvency II ratio¹⁾

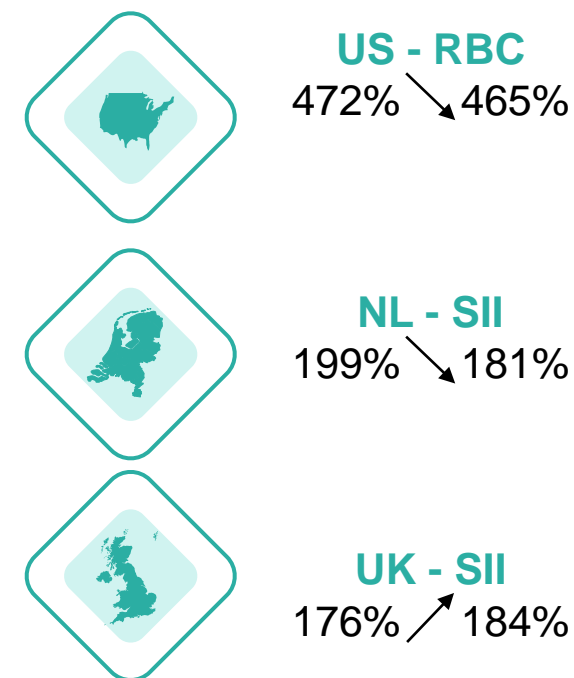
(EUR million)



- Group Solvency II ratio up 10%-points
- Driven by strong capital generation
 - EUR 1.4 billion in 2018²⁾
- Capital ratios of main units remain within or above target zones

Local solvency ratio by unit³⁾

Year-end 2017 vs year-end 2018



¹⁾ The Solvency II ratio at YE 2016 was corrected for the change in conversion methodology for US Life insurance entities under Solvency II, implemented in 2017.

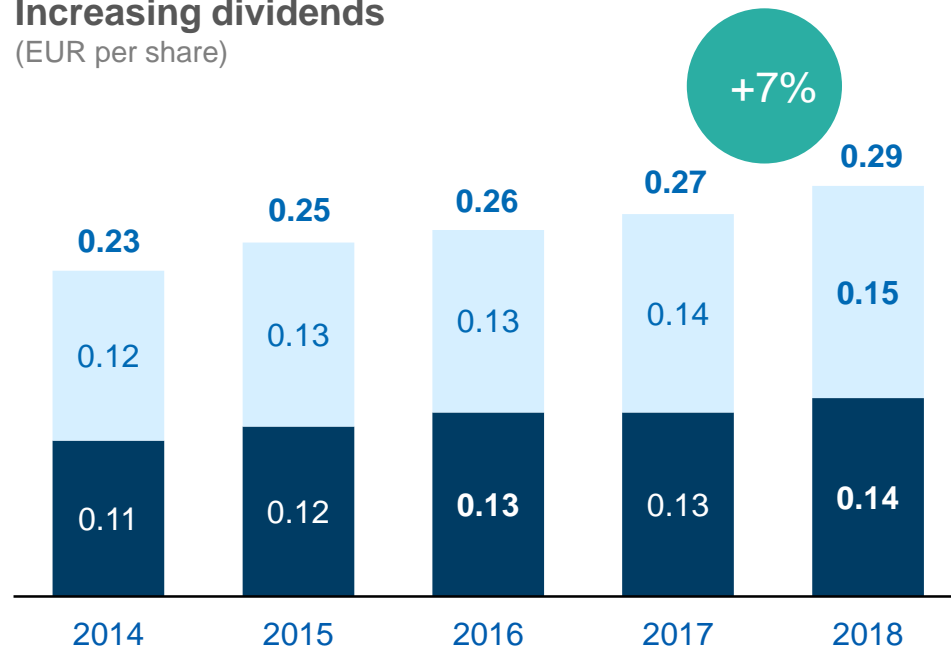
²⁾ Normalized capital generation after Holding expenses, excluding market impacts and one-off items.

³⁾ US target range = 350-450% RBC; NL target range = 150-190% Solvency II, and is currently under review, Group Solvency II target range is likely to remain unchanged; UK target range = 145-185% Solvency II.

Returned EUR 2.1 billion capital over 2016 – 2018

Free cash flows significantly increased

Increasing dividends
(EUR per share)



Growing capital generation
(in EUR million)

	FY17	FY18
Capital generation	2,062	1,425
<i>Market impacts and one-time items</i>	763	-306
Capital generation excluding market impacts & one-time items	1,299	1,731
Holding funding & operating expenses	-352	-333
Free cash flow	947	1,398
Announced dividend	554	595

Note: Proposed final dividend is subject to approval at the Annual General Meeting of Shareholders on May 17, 2019

Conclusions

- Strong progress on 2016 – 2018 targets
- Attractive new targets for 2019 – 2021
- Focus on growing capital generation and dividends

Targets 2019 – 2021

Normalized capital generation¹⁾

EUR 4.1 billion

Dividend pay-out ratio²⁾

45 – 55 %

Return on equity³⁾

> 10 %

Gross remittance (2019 guidance)

EUR 1.5 billion

1. Capital generation excluding market impact and one-time items after holding funding & operation expenses

2. Assuming markets move in line with management's best estimate, no material regulatory changes and no material one-time items other than already announced restructuring programs

3. To align closer to definitions used by peers and rating agencies, Aegon has retrospectively changed its internal definition of adjusted shareholders' equity used in calculating return on equity for the group, return on capital for its units, and the gross financial leverage ratio. As of the second half of 2018, shareholders' equity will no longer be adjusted for the remeasurement of defined benefit plans

Agenda item 3.1 / Agendapunt 3.1

Reports of the Boards for 2018

Verlagen van de Raad van Bestuur en
de Raad van Commissarissen over 2018

Agenda item 3.2 / Agendapunt 3.2

Remuneration report 2018

Remuneratierapport 2018



Ben Noteboom

Chairman of the Remuneration Committee

Voorzitter van de Remuneration Committee

Executive Board Remuneration

$$\begin{aligned} & \text{Fixed compensation (annual salary)} \\ & + \\ & \text{Variable compensation (max. 100\% of annual salary)} \\ & + \\ & \text{Benefits (e.g. pension)} \end{aligned}$$

Fixed compensation

- In 2018, the annual base salary's of the CEO and CFO were increased with 2%.

Variable Compensation

- Conditionally allocated after completion of performance year, depending on results.
- Maximum of 100% as per Dutch legislation for international holdings.
- 50% of the allocation is in shares, 50% in cash.
- 40% of the allocation is paid out/vests in year following performance year.
- 60% of the allocation is deferred and is paid out/vests in the subsequent 3 years, subject to ex-post assessments.
- After vesting, the variable compensation shares are subject to a holding period of 3 years.

Executive Board 2018 Variable Compensation results

Financial and non financial Group objectives		2018 Results
Underlying Earnings After Tax (7.5%)	●	54.8% CEO (of 65% max) 54.8% CFO (of 65% max)
Return on Equity (7.5%)	●	
Market Consistent Value of New Business (7.5%)	●	
Normalized Capital Generation (5%)	●	
Return on Economic Required Capital (5%)	●	
Non Financial indicators: New Business Strain in products with Pay Back Period < 10 years, Customer Engagement, Employee Engagement, Control Environment, Digitally Connected Customers (32.5%)	●	
Personal objectives		
<u>CEO (35%)</u>		27.3% CEO (of 35% max) 28.0% CFO (of 35% max)
Strategy Execution, Cultural Transformation Program (Future Fit), Strategy Execution Capability, Integrity	●	
<u>CFO (35%)</u>		
Finance Strategy, Financial Transparency, Finance Transformation, Future Fit, Integrity	●	

● = On target or above ● = Between threshold and target ● = Below threshold

Executive Board Variable Compensation awards

Conditionally allocation 2018 variable compensation:

- CEO: 82.05% of fixed compensation (2017: 90.36%, 2016: 82.25%).
- CFO: 82.75% of fixed compensation (2017: 89.11%).

Pay-out schedule:

- 40% of variable compensation to be paid / vest in 2019.
- 50% of this is in shares, 50% in cash.
- 60% is deferred in three tranches (to be paid / vest in 2020, 2021 and 2022).
- Each tranche is 50% in shares, 50% in cash.
- All tranches are subject to ex-post assessments prior to pay out / vesting.
- Vested shares have an additional 3-year holding period during which they can not be sold.

Agenda item 3.2 / Agendapunt 3.2

Remuneration report 2018

Remuneratierapport 2018

Agenda item 3.3 / Agendapunt 3.3

Annual accounts 2018 and report
independent auditor

Jaarrekening 2018 en rapport van
de onafhankelijke accountant

Agenda item 3.4 / Agendapunt 3.4

Adoption of the annual accounts 2018

Vaststelling van de jaarrekening 2018

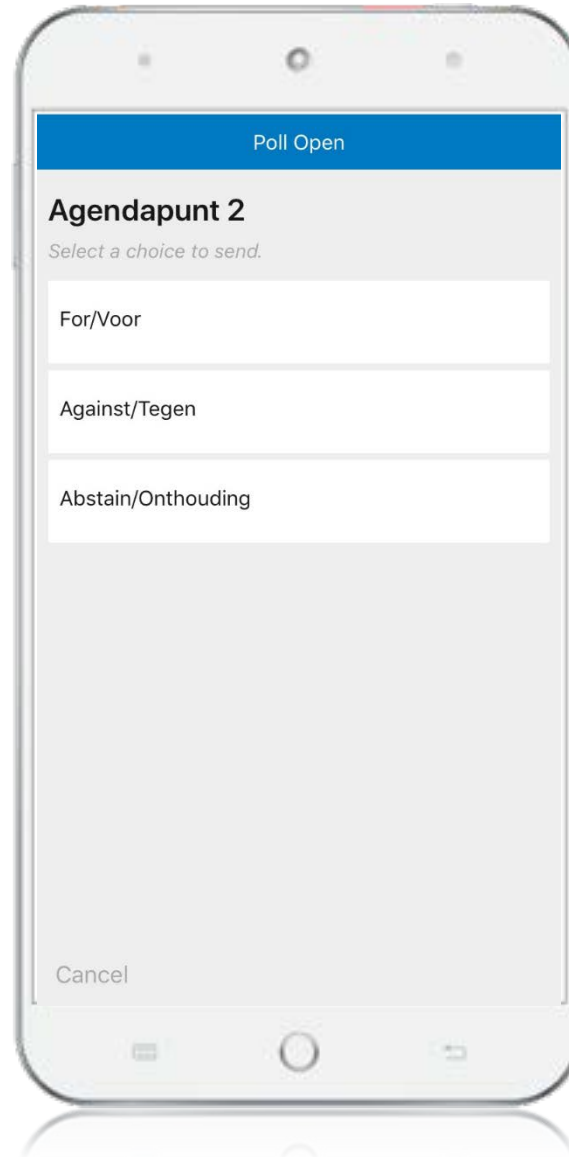
Voting procedure / Stem procedure

Prior to the voting

- You have logged in to Lumi AGM
- Agenda item appears automatically

During the voting

- Voting options appear in display
- Press button:
 - For
 - Against
 - Abstain
- Choice appears in display
- During voting you can change your choice
- Last choice counts



Vóór de stemming

- U heeft ingelogd bij Lumi AGM
- Agenda item verschijnt automatisch

Tijdens de stemming

- Stemkeuzes verschijnen in venster
- Maak uw keuze:
 - Vóór
 - Tegen
 - Onthouding
- Keuze verschijnt in venster
- Tijdens stemming kunt u uw keuze wijzigen
- Laatste keuze geldt

Voting procedure / Stem procedure

Prior to the voting

- Insert card with chip facing you
- Name appears on display

During the voting

- Voting options appear in display
- Press button:
 - 1 = For
 - 2 = Against
 - 3 = Abstain
- Choice appears in display
- During voting you can change your choice
- Last choice counts



Vóór de stemming

- Plaats kaart met chip naar voren
- Naam verschijnt in venster

Tijdens de stemming

- Stemkeuzes verschijnen in venster
- Maak uw keuze:
 - 1 = Vóór
 - 2 = Tegen
 - 3 = Onthouding
- Keuze verschijnt in venster
- Tijdens stemming kunt u uw keuze wijzigen
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Voting 3.4 / Stemming 3.4

Adoption of the annual accounts 2018

Vaststelling van de jaarrekening 2018

Agenda item 3.5 / Agendapunt 3.5

Approval of the final dividend 2018

Goedkeuring van het slotdividend
over 2018

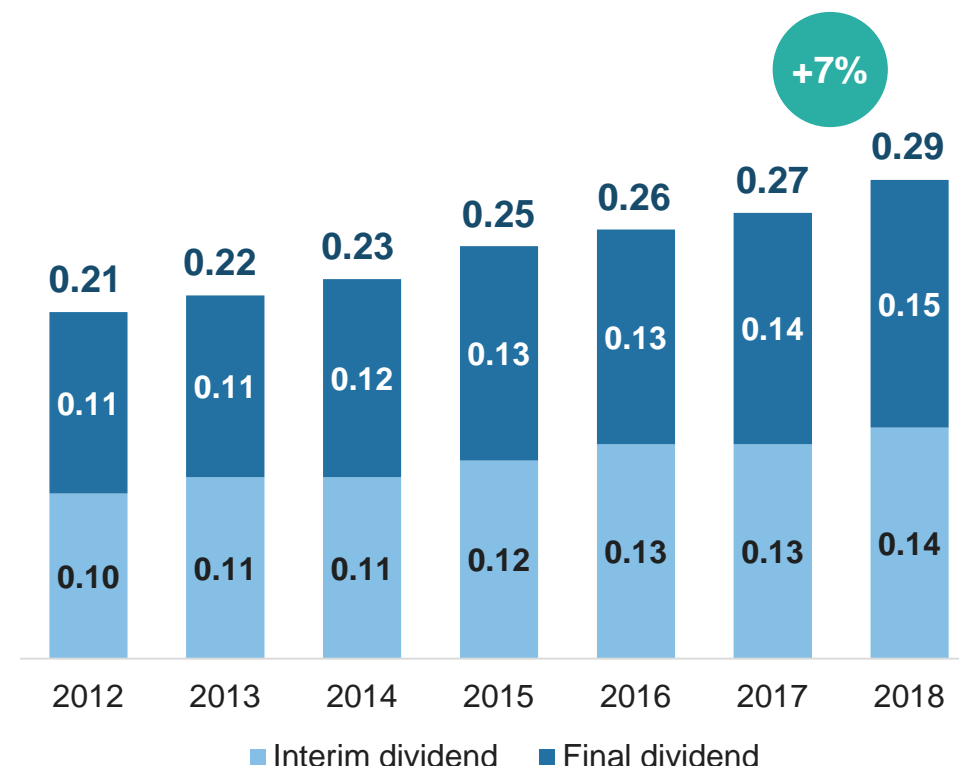
Aegon's dividend policy

- Remittances to the holding are available to execute our strategy, to fund operating and funding expenses, to pay dividends to shareholders and/or to increase financial flexibility
- Aegon aims to pay a sustainable dividend to shareholders, which can grow over time if performance of the company so allows
- Under normal circumstances, Aegon expects to declare an interim dividend and propose a final dividend for approval at the Annual General Meeting of Shareholders

Aegon's dividend proposal

- Proposed final dividend for 2018:
EUR 0.15 per common share
 - Results in total dividend for 2018 of
EUR 0.29 per common share
- To be paid in cash or stock
- Value of stock dividend approximately
equal to cash dividend
- Intention to neutralize dilutive impact of stock
dividend

Increasing dividends (EUR)



Agenda item 3.5 / Agendapunt 3.5

Approval of the final dividend 2018

Goedkeuring van het slotdividend
over 2018

Voting 3.5 / Stemming 3.5

Approval of the final dividend 2018

Goedkeuring van het slotdividend
over 2018

Agenda item 4 / Agendapunt 4

Appointment of PricewaterhouseCoopers as
independent auditor for the annual accounts
2019 and 2020

Benoeming van PricewaterhouseCoopers als
onafhankelijke accountant voor de jaarrekeningen
2019 en 2020

Voting 4 / Stemming 4

Appointment of PricewaterhouseCoopers as independent auditor for the annual accounts 2019 and 2020

Benoeming van PricewaterhouseCoopers als onafhankelijke accountant voor de jaarrekeningen 2019 en 2020

Agenda item 5 / Agendapunt 5

Release from liability

Kwijting

Agenda item 5.1 / Agendapunt 5.1

Release from liability for the members of the
Executive Board for their duties performed
during 2018

Verlenen van kwijting aan de leden van de Raad
van Bestuur voor de uitoefening van hun taak
in 2018

Agenda item 5.2 / Agendapunt 5.2

Release from liability for the members of the
Supervisory Board for their duties performed
during 2018

Verlenen van kwijting aan de leden van de Raad
van Commissarissen voor de uitoefening van hun
taak in 2018

Agenda item 5 / Agendapunt 5

Release from liability

Kwijting

Voting 5.1 / Stemming 5.1

Release from liability for the members of the
Executive Board for their duties performed
during 2018

Verlenen van kwijting aan de leden van de Raad
van Bestuur voor de uitoefening van hun taak
in 2018

Voting 5.2 / Stemming 5.2

Release from liability for the members of the
Supervisory Board for their duties performed
during 2018

Verlenen van kwijting aan de leden van de Raad
van Commissarissen voor de uitoefening van hun
taak in 2018

Agenda item 6 / Agendapunt 6

Remuneration

Remuneratie

Agenda item 6.1 / Agendapunt 6.1

Adoption of the remuneration policy for members of the Supervisory Board

Vaststelling van het remuneratiebeleid voor de
leden van de Raad van Commissarissen

Proposed amendment remuneration policy members Supervisory Board

Effective from January 1, 2019

- This proposal reflects the increase in complexity and workload of the Risk Committee and presents an update of the attendance and travel fees, after considering a peer review amongst comparable Dutch and European companies.
- Annual fixed fees for Risk Committee members become equal to Audit Committee.
 - Increasing Risk Committee Chairman fee from EUR 10,000 to EUR 13,000.
 - Increasing other Risk Committee Members from EUR 5,000 to EUR 8,000.
- The attendance fee for all Committees to become EUR 3,000 per meeting.
 - The Audit Committee attendance fee was already EUR 3,000, for the others it was EUR 2,000.
- Increase in intercontinental travel fee from EUR 3,000 to EUR 4,000.
- Introduce a continental travel fee and set this at EUR 2,000.
- Last change to policy was made at AGM of May 2013

Voting 6.1 / Stemming 6.1

Adoption of the remuneration policy for members
of the Supervisory Board

Vaststelling van het remuneratiebeleid voor de
leden van de Raad van Commissarissen

Agenda item 7 / Agendapunt 7

Composition of the Supervisory Board

Samenstelling van de
Raad van Commissarissen

Agenda item 7.1 / Agendapunt 7.1

Reappointment of Ben J. Noteboom

Herbenoeming van Ben J. Noteboom

Ben J. Noteboom

Age: 60

Nationality: Dutch

Shares in the company: 23,500 (December 31, 2018)

Main occupation:

- Non-executive Director

Membership of other Boards:

- Chairman of the Supervisory Board of Royal Vopak N.V.
- Member of the Supervisory Board of Royal Ahold Delhaize N.V.
- Member of the Board of Directors of VUmc Cancer Center Amsterdam
- Chairman of Stichting Prioriteit Ordina Groep



Voting 7.1 / Stemming 7.1

Reappointment of Ben J. Noteboom

Herbenoeming van Ben J. Noteboom

Agenda item 8 / Agendapunt 8

Composition of the Executive Board

Samenstelling van de Raad van Bestuur

Agenda item 8.1 / Agenda item 8.1

Reappointment of
Alexander R. Wynaendts

Herbenoeming van
Alexander R. Wynaendts

Alexander R. Wynaendts

Age: 58

Nationality: Dutch

Shares in the company: 494,779 (December 31, 2018)

Profession:

- Chairman of the Executive Board and CEO of Aegon N.V.

Membership of other Boards (that qualify under the Act Management and Supervision):

- Independent Director of the Board of Air France-KLM S.A.



Voting 8.1 / Stemming 8.1

Reappointment of
Alexander R. Wynaendts

Herbenoeming van
Alexander R. Wynaendts

Agenda item 9 / Agendapunt 9

Issuance and acquisition of shares

Uitgifte en verkrijging van aandelen

Agenda item 9.1 / Agendapunt 9.1

Authorization of the Executive Board to issue common shares with or without pre-emptive rights

Machtiging van de Raad van Bestuur tot uitgifte van gewone aandelen met of zonder voorkeursrechten

Agenda item 9.2 / Agendapunt 9.2

Authorization of the Executive Board to issue common shares in connection with a rights-issue

Machtiging van de Raad van Bestuur tot uitgifte van gewone aandelen in verband met een claim-emissie

Agenda item 9.3 / Agendapunt 9.3

Authorization of the Executive Board to acquire
shares in the Company

Machtiging van de Raad van Bestuur tot verkrijging
van eigen aandelen door de Vennootschap

Agenda item 9 / Agendapunt 9

Issuance and acquisition of shares

Uitgifte en verkrijging van aandelen

Voting 9.1 / Stemming 9.1

Authorization of the Executive Board to issue common shares with or without pre-emptive rights

Machtiging van de Raad van Bestuur tot uitgifte van gewone aandelen met of zonder voorkeursrechten

Voting 9.2 / Stemming 9.2

Authorization of the Executive Board to issue common shares in connection with a rights-issue

Machtiging van de Raad van Bestuur tot uitgifte van gewone aandelen in verband met een claim-emissie

Voting 9.3 / Stemming 9.3

Authorization of the Executive Board to acquire shares in the Company

Machtiging van de Raad van Bestuur tot verkrijging van eigen aandelen door de Vennootschap

Agenda item 10 / Agendapunt 10

Any other business

Wat verder ter tafel komt

Agenda item 11 / Agendapunt 11

Closing

Sluiting

A worker in a blue hard hat and safety harness is installing solar panels on a roof. The worker is leaning over a panel, and several other panels are visible on the roof. The background is a clear blue sky.

Thank you

Dank u wel

Helping people achieve a lifetime of financial security