



An introduction to the company



live
your
best
life

Our company



What we do

As an international financial services group, Aegon unites a diverse range of businesses that, together, help millions of people around the world live their best lives by offering a broad mix of investment, protection, and retirement solutions.



History

Our story began in the mid-1800s. Right from the start, Aegon's predecessors in the Netherlands and the US were community focused businesses that were driven by a similar purpose to ours today.



Employees

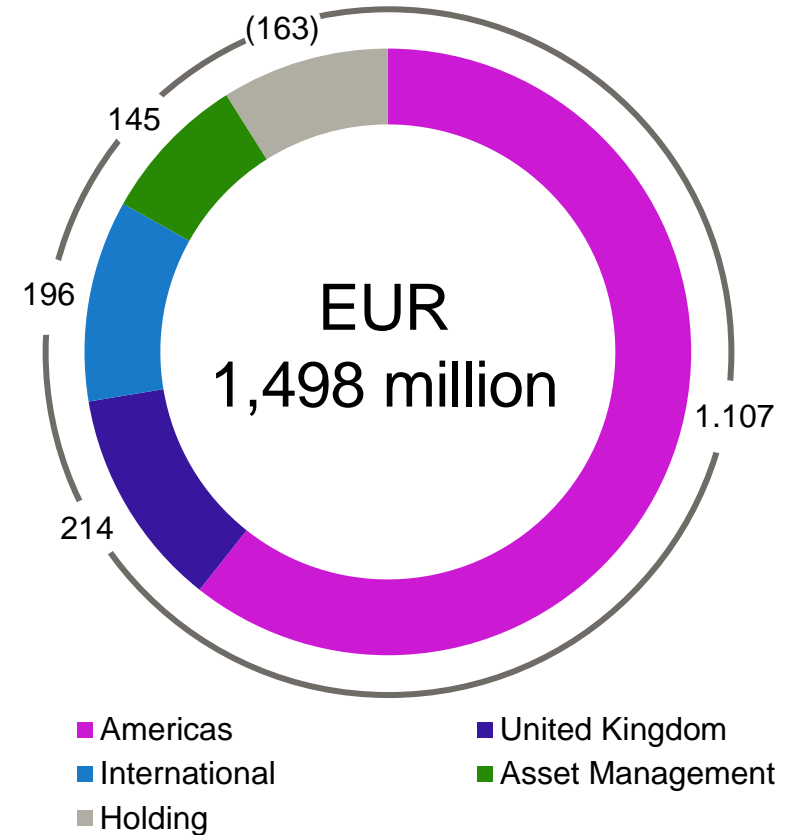
15,658
(FY 2023)



Assets under management

Revenue-generating investments of **EUR 826 billion**
(FY 2023)

Operating result FY 2023



Our purpose and strategy

- Our purpose is **Helping people live their best lives**.
- Longevity, aging, and changing life patterns are an opportunity for everyone.
- We help people build the financial foundations to explore the possibilities and challenges of a long and varied life.
- Our strategy is to create long-term value for our shareholders and other stakeholders through fully owned businesses, partnerships, and strategic shareholdings.
- We combine our deep industry expertise with a disciplined approach to managing our companies to strengthen their performance.
- We empower strong local management teams to build leading businesses that provide world-class investment, protection, and retirement solutions, tailored to their customers' needs.

Our portfolio of businesses



Fully owned businesses

- Transamerica - US
- World Financial Group - US and Canada
- Aegon - UK, Spain
- Aegon Asset Management - Global
- Transamerica Life Bermuda - Singapore, Hong Kong, Bermuda



Partnerships

- Aegon THTF - China
- Aegon Industrial Fund Management - China
- MAG - Brazil
- LBP AM - France
- Santander - Spain and Portugal



Strategic shareholding

- a.s.r. - The Netherlands



Transamerica



What we do

Aegon's US subsidiary, Transamerica, provides a broad range of life insurance and investment products, individual and group retirement plans, as well as asset management services.



Transamerica's most important distribution channel is World Financial Group (WFG), a wholly owned insurance agency. WFG distributes Transamerica products, as well as those of other insurers.



Customers

10.3 million
(FY 2023)



Transamerica employees

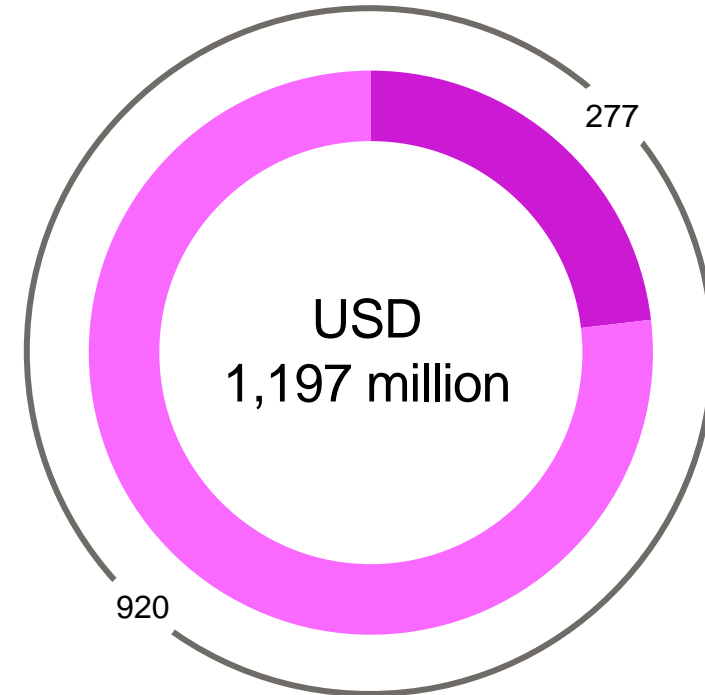
Over 6,000
(FY 2023)



WFG agents

Approximately **74,000**
(FY 2023)

Operating results FY 2023



■ Workplace Solutions ■ Individual Solutions

Aegon UK



What we do

In the United Kingdom, Aegon provides solutions for retirement, workplace savings, investing, and protection. Aegon holds leading positions in the retirement and savings markets in both the workplace and retail segments.



Customers

4 million
(End of 2023)



Locations

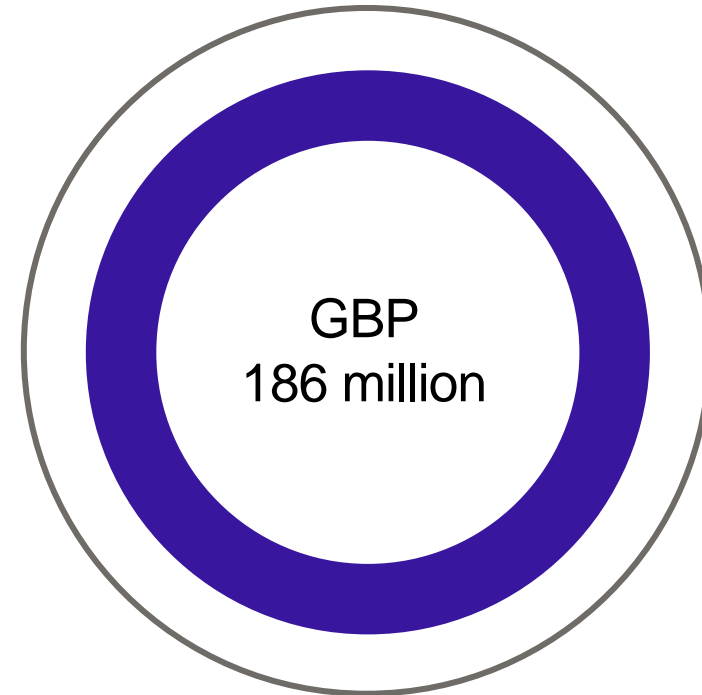
Edinburgh, London, Peterborough and Witham



Employees

Around **2,500**
(End of 2023)

Operating results FY 2023



Aegon Asset Management



What we do

Aegon Asset Management is an active global investment business that manages and advises on assets for a global client base.



Geographical footprint

Offices in the United States, the Netherlands, the United Kingdom, China, France, Germany, Hungary, and Spain.



Employees

Over **1,000**
(FY 2023)



Distribution

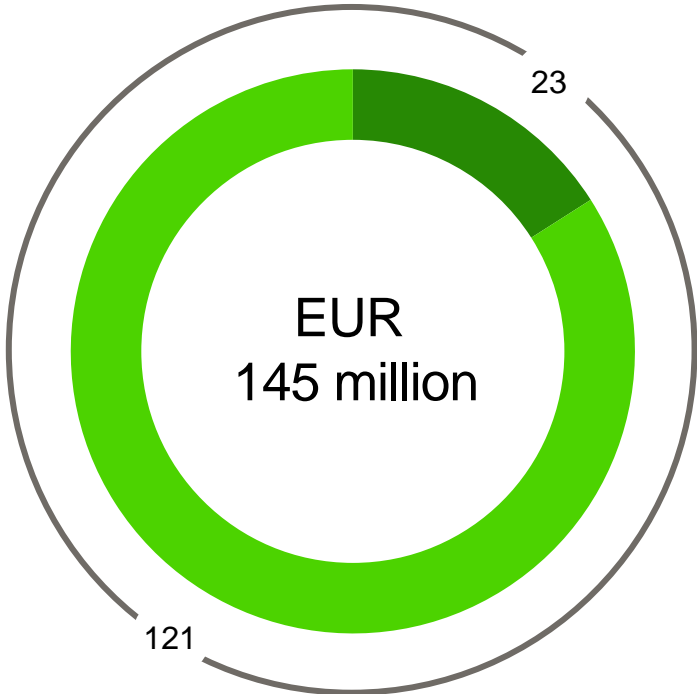
Sales and distribution channels in the Americas, Europe, and Asia include affiliated companies, direct to institutional clients, independent investment advisors, investment consultants, joint ventures, and third-party investment platforms.



Assets under management

Total assets under management of **EUR 305 billion**
(FY 2023)

Operating results FY 2023



■ Global Platforms ■ Strategic Partnerships

Our other subsidiaries and partnerships



What we do

The main business lines of these businesses are life insurance, savings, pensions, asset management, general insurance and accident & health.



Geographical footprint

These businesses operate as MAG (Brazil), ATHTF (China), Transamerica Life Bermuda (Hong Kong, Singapore) and via a partnership with Santander (Spain & Portugal).



Customers

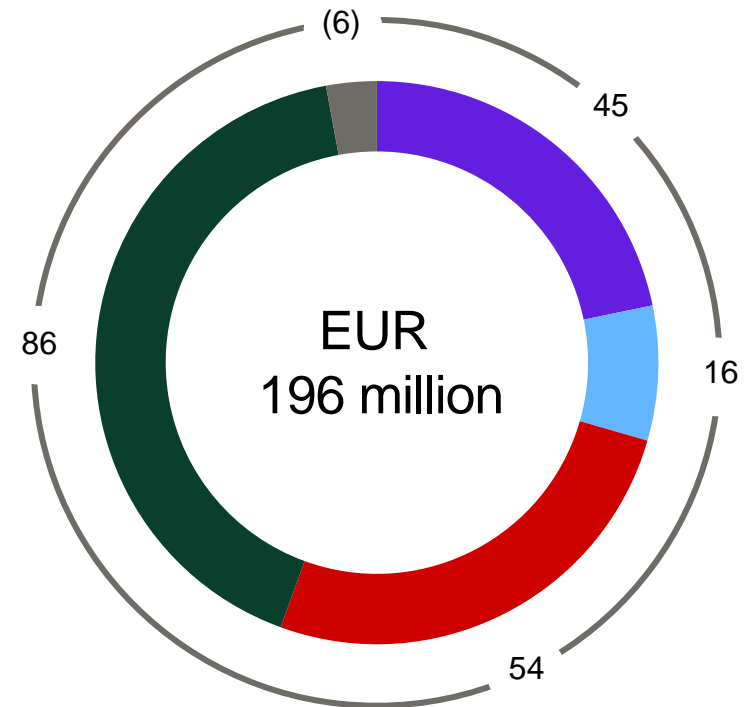
9.6 million
(FY 2023)



Employees

Around 700
(FY 2023)

Operating results FY 2023



- MAG (Brazil)
- ATHTF (China)
- Transamerica Life Bermuda (Hong Kong, Singapore)
- Santander (Spain & Portugal)
- Other

Strategic shareholding



Creating a leading Dutch insurer

In July 2023, Aegon completed the combination of its Dutch pension, life and non-life insurance, banking, and mortgage origination activities with a.s.r. The transaction created a leading Dutch insurance company, which has a strong combined position in the Dutch pension market and is a leading player in property & casualty insurance, and disability insurance.



Compelling strategic and financial rationale

The combination has created substantial synergies and benefits for customers, business partners, employees, and shareholders.



Attractive long-term asset management partnership

Aegon has agreed an exclusive long-term partnership with a.s.r. to manage the illiquid investments that are part of the general account of the combined businesses. In addition, it will continue to be the asset manager for the investments of Aegon Cappital's PPI proposition and will take over the management of a.s.r.'s mortgage funds.

a.s.r.
de nederlandse
verzekerings
maatschappij
voor alle
verzekeringen

Our investors

We seek to provide a consistent and attractive return on investment to our investors, who include both shareholders and bondholders.

We create long-term value for our investors through fully owned businesses, partnerships, and strategic shareholdings.



Dividends paid
to shareholders

EUR 495

million in 2023



Interest payments
to bondholders

EUR 241

million in 2023



Financial
strength rating

A+

by S&P Global*



Sustainalytics
ESG risk rating

15.3

low risk



Our customers

Aegon seeks to support its customers with a broad mix of investment, protection, and retirement solutions, supported by smooth and efficient customer experiences.

Delivered through our diverse businesses, Aegon's products and services enable people to proactively improve their financial wellbeing and stay flexible and focused during times of change.



Total retirement outflows*

EUR 31.2

billion in 2023



Number of new Customers

4

million in 2023

*Retirement Outflows are payments made to retirees who hold their retirement savings in a previous employer's retirement plan that is administered by Aegon's US business, Transamerica. These include both mid-sized retirement plans, which have under USD 100m in plan assets, and large market retirement plans, which have more than USD 100m in plan assets.

Our employees

- Employees are a key part of our success.
- We aim to maintain high levels of employee engagement and wellbeing.

Employee engagement and wellbeing are assessed through regular employee surveys.

- We foster a supportive and inclusive work environment.

 Female representation

51%
Total workforce

38%
Among senior management

Employee survey results 2023



77
Engagement
(vs 70 in 2022)



79
Inclusion
(vs 78 in 2022)



79
Diversity
(vs 76 in 2022)



66
Leadership
(vs 61 in 2022)



Sustainability approach

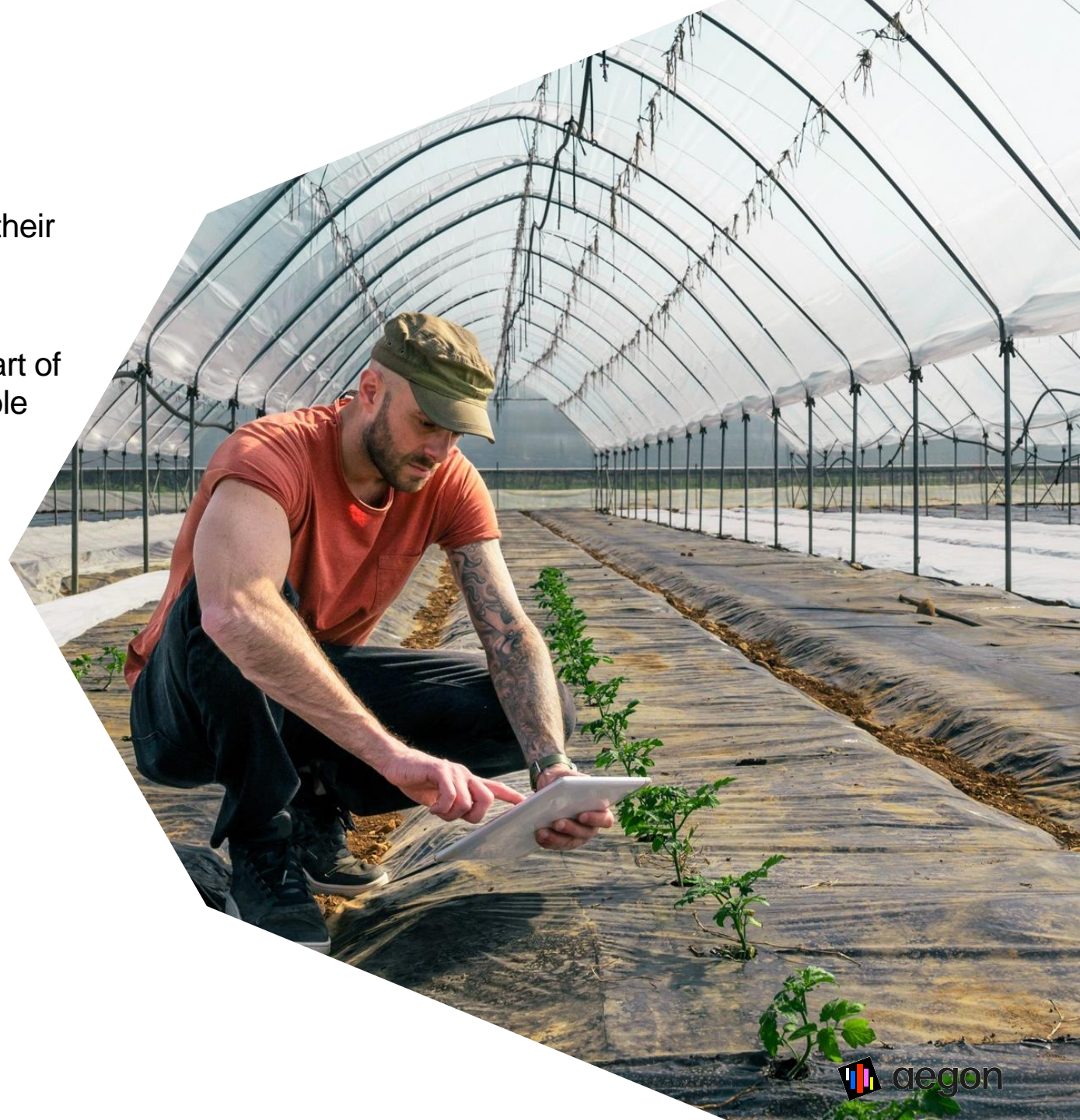
Our approach to sustainability is key to helping people live their best lives and to help protect the future for all of us.

Aegon has a unique opportunity, and responsibility, to be part of global efforts to help create a more sustainable and equitable world.

Our approach to sustainability focusses on two key areas:

- **Climate change** – Where we seek to support the transition to a climate-resilient economy and a net-zero world.
- **Inclusion & Diversity** - We want everyone to feel that they can bring their authentic self to work without fear of judgment or discrimination.

Find out more about our approach and commitments [here](#).



Help for our communities

In line with our purpose of Helping live their best lives, Aegon strives to use its size and influence for the greater good. As part of our purpose to help people live their best lives, every year:

- Aegon invests around ten million euro in community projects; and
- Our colleagues volunteer tens of thousands of hours of their time for good causes.

We work to enhance inclusion by empowering people financially and socially in our communities. We do this by working with local partners to:

- Enhance peoples' opportunities and capabilities.
- Broaden peoples' social networks, interactions and aspirations.
- Provide people with access to essential services.
- Enable people to be more adaptable in their future.
- Build financial awareness, knowledge and skills.
- Provide people tools to become more financially resilient.

Find out more about our Community Investment Framework [here](#).



Our leadership



Lard Friese
CEO



Matt Rider
CFO



Duncan Russell
Chief Transformation
Officer



Astrid Jäkel
Chief Risk Officer



Will Fuller
President & CEO
Transamerica



Mike Holliday-Williams
CEO Aegon UK



Marco Keim
CEO International



Bas NieuweWeme
CEO Aegon Asset
Management



Onno van Klinken
General Counsel



Elisabetta Caldera
Chief Human
Resources
Officer

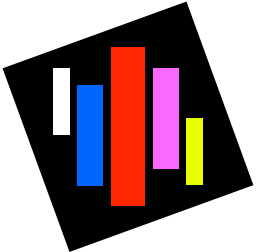


Debbie Waters
Chief Technology Officer



Thank you





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live your
best life